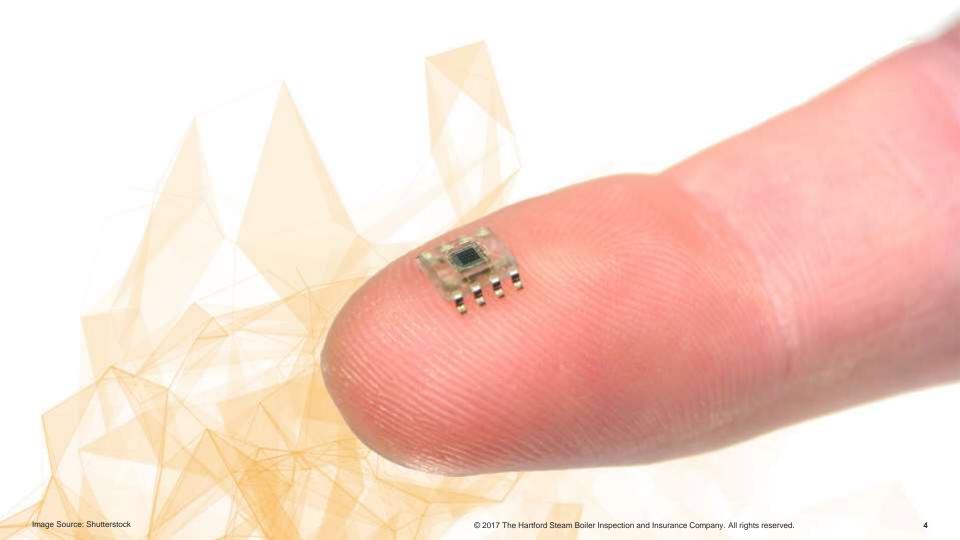




# Smart, Connected Everything

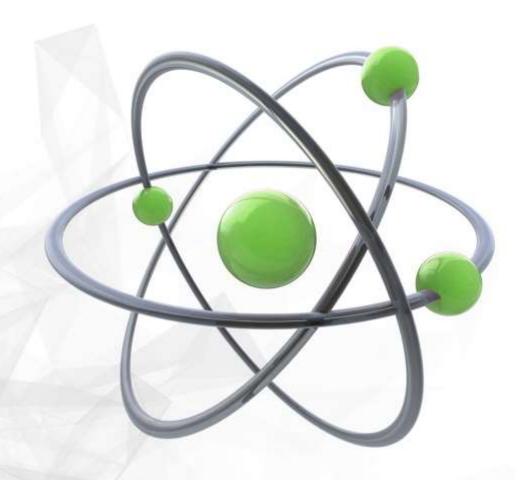


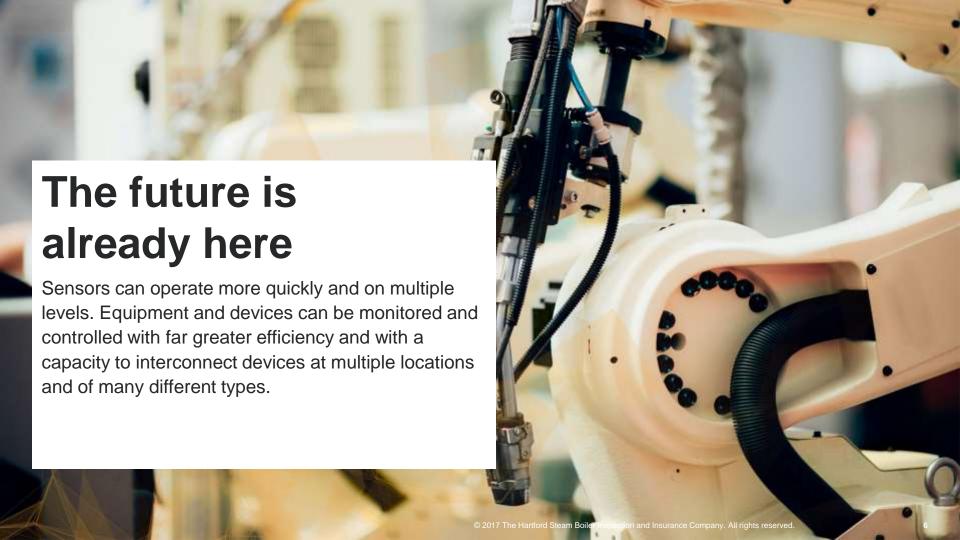
#### Technology is

## getting smarter

"Memristors" could bring a new wave of micro technology and connected devices at the

#### atomic level



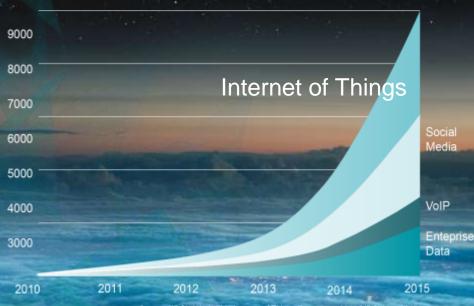


2016:

6.5 Billion devices

2020:

50 Billion devices



Source: "IDC's Worldwide Internet of Things Taxonomy, 2015," IDC, May 2015, "Worldwide Internet of Things Forecast, 2015 – 2020," IDC, May 2015

9,000 exabytes

#### A tsunami of data

Information being transmitted from sensors to devices at a ferocious pace

Inter-connected devices will increasingly be at the heart of equipment, systems and operations in business, industry and homes around the world.

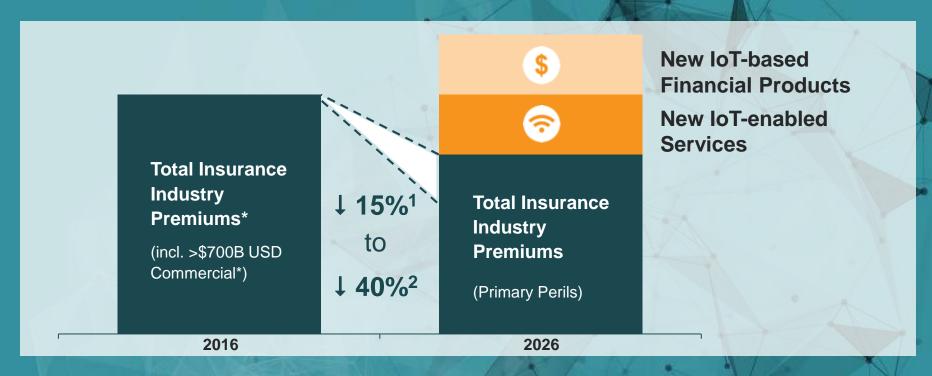




#### All Industries are affected



### The IoT Opportunity for insurance



<sup>\*</sup> Includes 2014 worldwide commercial premiums of US\$728.6B [\$210.3B (28.9%) commercial motor] - Finaccord, Dec 2015.

¹ Represents a drop in the premium basis, mostly across primary perils in the next ten year. "Can a Fixed Cost Property/Casualty Industry Survive the Internet of Things?", Celent, March 2016.

<sup>&</sup>lt;sup>2</sup> As a comparison, the auto insurance market is projected to decline by as much as 40% due to the expected emergence of autonomous vehicles according to a KPMG study

Powered by the Internet of Things.
Insurance will evolve from
product-centric to service-centric

## New Technology Is Disrupting Insurance

Rapid advances in technology are disrupting the insurance industry with a shift towards near-perfect information that unpacks risk

Powered by the Internet of Things, Insurance will evolve from product-centric to service-centric

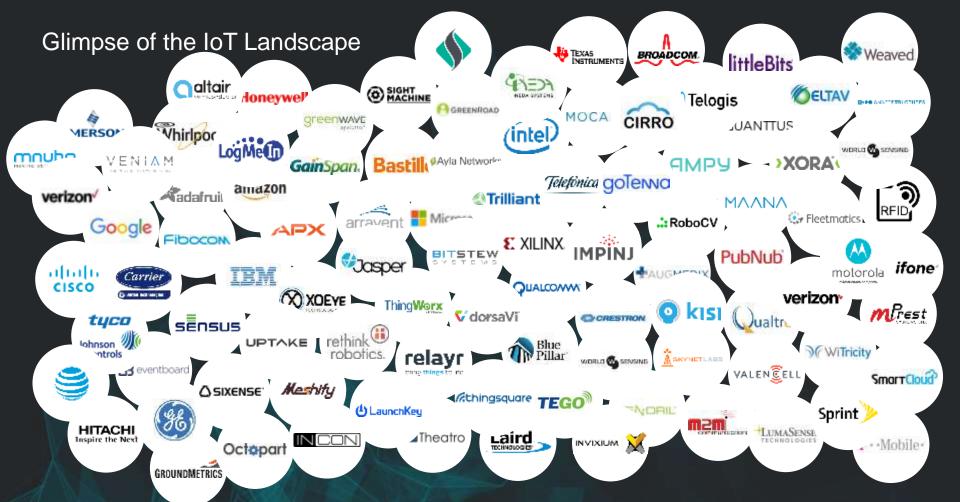
# There Will Be A Shift Toward Value-added Services

With near-perfect information, the need to insure traditional risk decreases and our core value proposition will need to adapt Powered by the Internet of Things, Insurance will evolve from product-centric to service-centric

# Insurance Will Evolve Into a Service-first Solution

We will address the future "business moments" of our partners, client companies, brokers, and facility owners with service-first offerings that define the nascent IoT landscape – coupled with insight, products, etc.





Orchestrating

an IoT ecosystem of partners and technology





Hardware (Gateways)
Software (Data, Interface)
Services (Integration)



"Meshify is a complete cloud-based Internet of Things (IoT) platform that develops electronic device management software; offers cross-platform measurement, monitoring, and control; and provides real-time monitoring and alerts of potential risks and information that improves business operations. Meshify offers software, hardware, and services that simplify the collection of data; manages complex monitoring; and displays sensor data in user-friendly web and mobile applications."











Business Interruption



With near-perfect information, the need to insure traditional risk decreases and our

core value proposition

will need to adapt

# From insurance to ASSURANCE



#### Thank You!





